

Implementing Corporate Governance Culture is Key

*Joseph Law
Senior Director – Planning and Development
CLP Power Hong Kong Limited*

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Founded in **1901**



Listed in **Hong Kong** as CLP Holdings in **1998**

CLP Holdings Limited

- Listed on the Hong Kong Stock Exchange (0002.HK).
- Operates a vertically-integrated electricity supply business serving 80% of Hong Kong's population.
- Holds investments in the energy sector in Chinese Mainland, India, Southeast Asia, Taiwan and Australia.
- Diversified portfolio of power generation assets include coal, gas, nuclear and renewables (wind, hydro, solar).



2015 Annual Report:

- Best Corporate Governance Awards 2016

2015 Annual Report:

- Gold Award of Excellence for Annual Report - Cover Design
- Gold Award of Excellence for Annual Report - Overall Design
- Silver Award of Distinction for Annual Report - Corporation
- Silver Award of Distinction for Annual Report - Utility

A Snapshot of 2015 Annual Report:

- Gold Award of Excellence for Website - Energy
- Silver Award of Distinction for Websites – Video or Motion Graphics

2015 Annual Report:

- Gold Award of Innovation for Annual Reports

A Snapshot of 2015 Annual Report:

- Bronze Award of Innovation - Business Information or Application Websites

A Snapshot of 2015 Annual Report:

- Grand Award of Best of Mobile Media
- Gold Award of Mobile Media - Annual Report
- Gold Award of Mobile Media - Mobile Sites
- Silver Award of Mobile Media - Infographics

A Snapshot of 2015 Annual Report

- Silver Award of Microsite

A Snapshot of 2015 Annual Report

- The Best in Class award - Energy



2015 Annual Report:

- The Best Report Award 2015

2015 Annual Report:

- Gold Award of Annual Reports - Print: Utility
- Silver Award of Design - Bound Publications: Covers - Annual Reports: Artistic or Illustrations
- Bronze Award of Design - Bound Publications: Annual Reports - Traditional: Asia Pacific
- Bronze Award of Design - Bound Publications: Covers - Annual Reports: Graphics or Text
- Honors Award of Annual Reports – Print: Energy

A Snapshot of 2015 Annual Report:

- Gold Award of Mobile Media: Mobile Website
- Gold Award of Websites: Other or Misc

2015 Annual Report:

- Gold Award of Chairman's or President's Letter: Energy: Other Countries
- Gold Award of Financial Data: Energy: Other Countries
- Silver Award of Infographics: Energy: Other Countries
- Honors Award of Written Text: Energy: Other Countries

A Snapshot of 2015 Annual Report:

- Gold Award of Script or Writing: Energy: Other Countries
- Honors Award of Design or Graphics: Energy: Other Countries

2015 Annual Report:

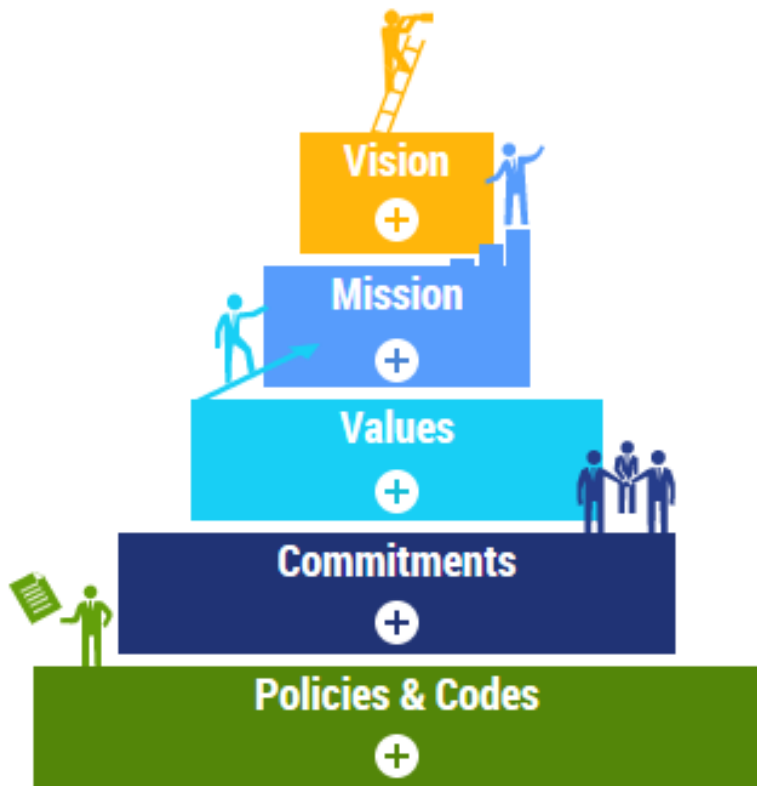
- Gold Award of Annual Report Competition

A Snapshot of 2015 Annual Report:

- Bronze Award of Annual Report Competition - Online Report

Culture is one thing and
varnish is another.

Ralph Waldo Emerson



CLP Culture underpins our Corporate Governance

Can You Measure Organisational Culture?



Why CLP  中電

goes beyond

compliance?

There is Value in it to CLP



- Enhanced access to capital
- Discipline and accountability from transparency
- Builds and enhance brand recognition
- Better relationships with regulators
- Increase employee engagement
- “Operating license” from communities

Reinforces the right corporate culture



Beyond Compliance

“It is hard to overstate the importance of reputation in a market economy....Rules cannot substitute for character.”

Alan Greenspan



— Our unwavering commitment to the communities we serve —